

Transforming the Workplace  
**Blueprint for  
Eradicating work  
Toxicity through health**



# Improving health.

Work toxicity is a growing concern among genZ.

Written by



**Mia Española**  
Senior Partner for  
information technology

Humanity is evolving, and genZ generation is restructuring the ideology behind work environments. It is becoming clear that a toxic work environment is not just a localized problem but a systemic one that can erode the very foundations of how we work. The repercussions of such an environment extend beyond immediate health concerns, potentially leading to a decline in employee engagement, increased turnover rates, and a tarnished organizational reputation.

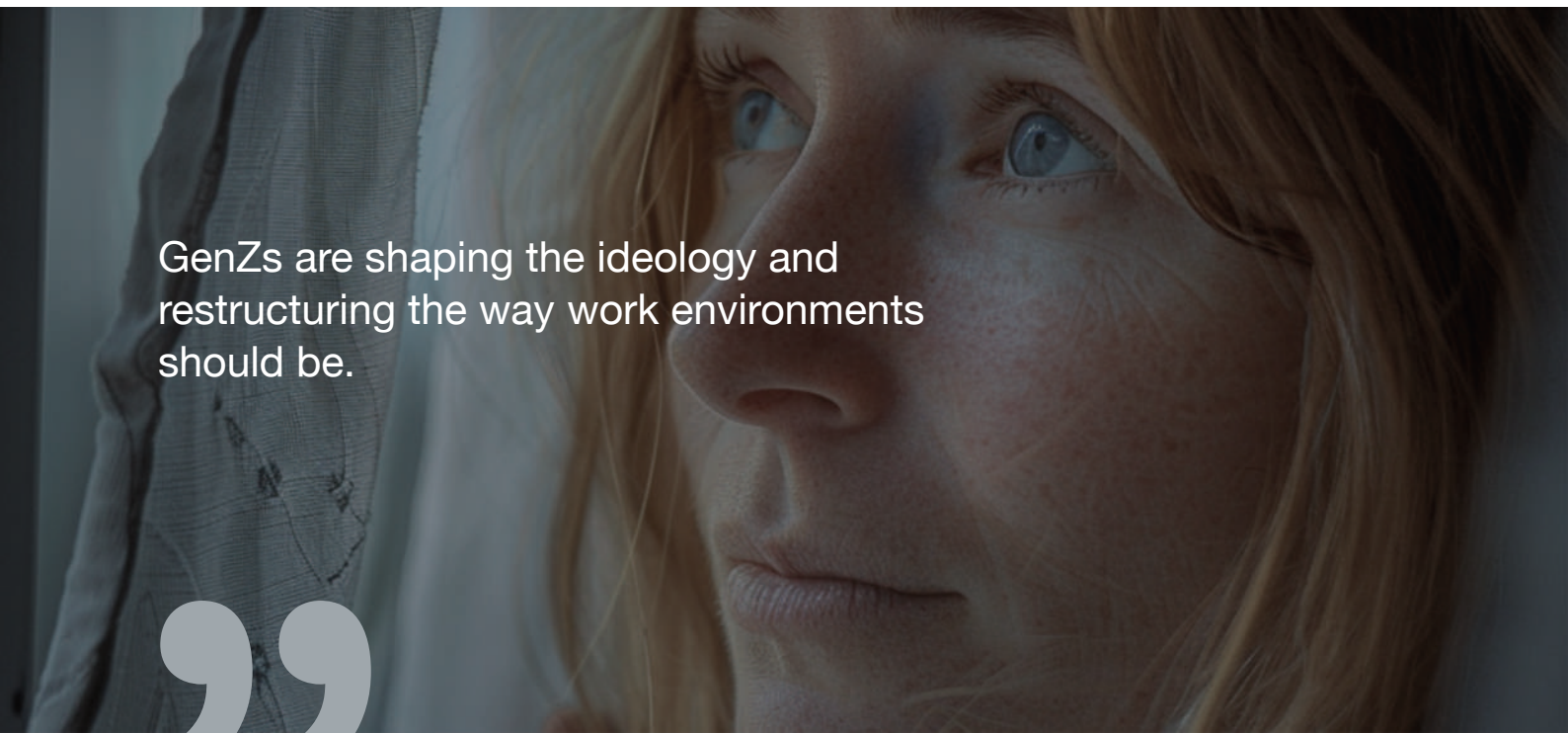
organizational culture and ensuring employee productivity.

This report offers a comprehensive look at the issue, detailing the effects of toxicity and presenting a structured approach to creating a positive workplace. The following sections will provide a step-by-step framework for identifying, confronting, and preventing toxic behaviors, in line with CW1's commitment to professional integrity and direct action.



**Pedro Stark**  
Managing Partner  
for CW1 Group

Toxic work environments are a global issue that affects both individuals and organizations. CW1's analysis highlights the need to address elements of workplace toxicity, which are linked to negative health and business outcomes. Our research shows that taking proactive steps is key to maintaining a healthy



GenZs are shaping the ideology and restructuring the way work environments should be.

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# Change needs to happen

## Introduction

Modern workplaces are dealing with a pervasive issue: toxicity. Toxic behaviors, lead to harm not only individual well-being but also productivity, creativity, and retention rates.

Throughout this report we'll dissect the problem, examining its roots and the breadth of its impact. We'll then pivot to solutions, presenting a series of strategic interventions and best practices designed to eradicate toxicity and cultivate a culture of respect and engagement. Our goal is to provide the knowledge and tools necessary to transform workplaces into environments where employees thrive and businesses flourish.

# Measuring work toxicity levels.

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# The Cost of Toxicity

Sometimes makes the difference from having a productivity rate of 80%, 100% or 120%.

Workplace toxicity is an important metric that every company needs to keep track. It's level can make the difference from having a productivity rate of 80%, 100% or 120%, depending on many factors. It impacts as well not just the employees directly involved but the entire organisation, and it leads to a cascade of negative outcomes that can cripple a company's ability to function effectively.

The economic repercussions of workplace toxicity are felt worldwide. In the UK, toxic workplace cultures cost companies £15.7 billion per year, with 69% of employees considering moving jobs due to poor culture. <sup>1</sup> Nearly 9 in 10 investors would quickly remove funding from an organization involved in bullying or harassment cases. Highly engaged teams with low levels of toxicity are 21% more profitable, experience a 41% reduction in absenteeism, and 59% less employee turnover. <sup>2</sup>

Here are three critical aspects:

- **Decreased Productivity:** A toxic work environment can lead to a significant drop in productivity. Employees in such environments are 20% less productive<sup>1</sup>, which can be attributed to the mental and emotional drain that leaves little room for focus and creativity.
- **High Turnover Rates:** High turnover is both a symptom and a consequence of workplace toxicity. More than one in five (22%) workers experience harm to their mental health while on the job<sup>2</sup>, which can lead to increased turnover. The costs associated with turnover can be substantial, encompassing recruitment, hiring, and training expenses,

along with the loss of institutional knowledge.

- **Damaged Reputation:** A company's reputation, a crucial asset, can be severely damaged by a toxic culture. This can deter potential talent and alienate customers, leading to lost opportunities and revenue. The perception of toxicity can be exacerbated by high-profile reports and lawsuits, as seen in various industries<sup>3</sup>.

Beyond these immediate concerns, the ripple effects of toxicity extend further:

- **Legal and compliance** risks become a pressing concern as incidents of harassment and bullying can lead to costly legal battles and settlements.
- **Employee health issues** due to chronic stress and anxiety contribute to increased absenteeism and higher healthcare costs, impacting the bottom line.
- **The erosion of trust** within teams undermines the collaborative spirit necessary for innovation and growth.
- **Stifled innovation** results from a culture of fear and negativity, leaving businesses struggling to keep pace in a competitive market.

The gravity of these issues cannot be overstated. They are not mere HR challenges; they are strategic business concerns that demand immediate and focused attention. As we delve deeper into this report, we will explore how these elements manifest within organizations and, more importantly, how they can be addressed to foster a healthy, dynamic, and productive work environment.





## Recognising the signs

A toxic work environment can have a detrimental impact on an organization's productivity, employee well-being, and overall success and HR professionals need to identify a toxic work environment. Here are some real-world examples and data that illustrate the signs of a toxic work environment:

According to a survey by the Society for Human Resource Management (SHRM), 38% of employees have experienced verbal abuse or hostility from a co-worker, and 27% have experienced the same from a manager or supervisor.<sup>3</sup> These hostile interactions can take the form of direct confrontations, belittling comments, undermining colleagues, or public humiliation, creating a culture of fear and intimidation. A study by the Harvard Business Review found that companies with poor communication practices experience a 70% decrease in employee engagement.<sup>4</sup> When information flow is obstructed by secrecy or favouritism, it leads to employees feeling excluded and uncertain about their contributions, breeding resentment and disengagement.

According to a report by the American Psychological Association (APA), 61% of employees cited workload as a significant source of stress in their jobs.<sup>5</sup> Unrealistic workloads and deadlines create a constant state of pressure and anxiety, leading to burnout and a decline in job satisfaction. A survey by the Center for Talent Innovation found that 38% of employees who experienced

bias or discrimination at work felt they had to compromise their authenticity to conform to the workplace culture.<sup>6</sup> In a toxic environment, employees may feel they have little control over their work, and discriminatory behaviors such as racism, sexism, or ageism may flourish.

Research by the American Institute of Stress indicates that workplace stress contributes to problems, including headaches, sleep disturbances, and increased risk of heart disease and depression.<sup>3</sup> A study by the University of California, Berkeley, found that employees in toxic work environments were more likely to experience burnout, leading to increased absenteeism and turnover.<sup>4</sup>

Fostering open communication, promoting inclusivity, and prioritizing employee well-being, organizations can create a positive and productive work culture.



# The Impact on Employee Health

The corrosive effects of a toxic work environment extend far beyond the confines of the office. They infiltrate the mental and physical well-being of employees, leaving lasting imprints that reverberate into their personal lives. As HR professionals, understanding these consequences is essential for organizations committed to prioritizing employee welfare.



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## Let's dissect the impact

- **Stress and Mental Health:** Toxic work environments create chronic stress. The constant exposure to bullying, harassment, and unrealistic demands takes a toll. Stress-related physical health problems—such as high blood pressure and weakened immunity—become commonplace. But it's the mental health repercussions that cut deeper. Anxiety, exacerbated by the fear of harassment, leads to excessive worry and social anxiety. Prolonged exposure can even trigger depression, affecting not only work performance but also personal relationships.
- **Burnout:** Toxic workplaces are breeding grounds for burnout. Emotional exhaustion sets in, leaving employees drained and disengaged. The telltale signs—reduced productivity, lack of enthusiasm, and detachment—become evident. Burnout isn't just an individual struggle; it impacts team dynamics and organizational resilience.
- **Sleep Disruption:** Workplace stress and anxiety don't clock out at 5 PM. They follow employees home, infiltrating their sleep. Insomnia becomes a companion, affecting mental health and overall well-being. The vicious cycle continues: poor sleep exacerbates stress, which, in turn, disrupts sleep further.
- **Physical Health Impact:** Toxicity manifests physically. Frequent headaches, digestive problems, and tension-related ailments become part of the daily grind. The body bears the weight of emotional turmoil, and the toll is tangible.
- **Substance Abuse:** Desperate for coping mechanisms, some employees turn to substance abuse. Whether it's alcohol, prescription drugs, or other vices, the slippery slope begins. The workplace stressors become triggers, leading to addiction and further deterioration.
- **Absenteeism and Presenteeism:** Toxic environments drive absenteeism. Stress-related illnesses keep employees away from work, impacting productivity. But even when they're physically present, the mental strain leads to presenteeism—showing up but functioning at a fraction of their capacity.
- **Career and Personal Consequences:** Job satisfaction dwindles. Career growth stalls as employees grapple with emotional exhaustion.

Personal relationships suffer—the emotional baggage spills over into family life and friendships.

- **Mental Health Stigma:** Here's the paradox: while toxic workplaces contribute to mental health issues, the stigma surrounding mental health prevents many from seeking help. Fear of judgment or professional repercussions keeps employees silent, perpetuating their suffering.

# Addressing Toxicity Matters

Addressing the workplace toxicity rate is not a matter of compliance or ethics but rather a strategic move that directly influences an organization's success. How?



**Strategic Advantage and Talent Retention** A positive work environment is a key differentiator in today's competitive talent market. Companies that actively combat toxicity not only foster a healthier workforce but also position themselves as desirable places to work. This strategic advantage is crucial for attracting and retaining top talent, who are increasingly prioritizing workplace culture in their employment decisions.



**Financial Implications and Cost Savings** The financial repercussions of a toxic workplace are substantial. By addressing toxicity, organizations can avoid the high costs associated with employee turnover, lost productivity, and potential legal fees. Moreover, a healthy work environment can lead to reduced healthcare costs, as employees are less likely to suffer from stress-related illnesses.



**Enhanced Productivity and Innovation** A work culture free from toxicity naturally encourages higher levels of productivity and innovation. Employees who feel safe and valued are more likely to contribute their best ideas and go the extra mile. This not only leads to better outcomes for individual projects but also drives the overall growth and competitiveness of the business.

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# Taking Action to Create Healthy Workplaces

Creating a healthy work environment is a deliberate and strategic process that requires commitment from every level of an organization.

**Developing Clear Policies and Procedures** - The foundation of a healthy workplace is clear, comprehensive policies that address toxicity head-on. These policies should outline acceptable behaviors, provide a framework for reporting issues, and detail the consequences of toxic actions. It's essential that these guidelines are communicated effectively to all employees and enforced consistently.

**Fostering Open Communication** - A culture of open communication is vital for a healthy workplace. Encouraging dialogue about workplace issues, including toxicity, allows for early detection and intervention. Regular feedback sessions, anonymous surveys, and open-door policies can help create an environment where employees feel safe to voice concerns.

## Health programs

**Engaging in preventive health Programs** - A life without the stress that can lead to toxicity, organizations should promote a healthy work-life balance. This includes offering preventive medicine programs that evaluate the employee state of health 360 days a year, provide appointments and consultations for both physical and psychological health.



# Action Plan for Organizations

A supportive culture is the bedrock of a healthy workplace. This section outlines how organizations can cultivate an environment that nurtures employee well-being and fosters a sense of belonging.

Organizations today face a critical responsibility: to ensure the health and well-being of their employees. Preventive health plans, encompassing both physical medicine and mental health, are not just beneficial; they are a strategic imperative. The objective is clear—by prioritizing preventive care, organizations can address health issues before they escalate, reducing absenteeism, improving productivity, and ultimately enhancing the quality of life for their workforce.

The rationale for adopting preventive health plans is rooted in the understanding that the well-being of employees directly impacts the well-being of the organization. Physical medicine initiatives can detect early signs of potential health issues, allowing for timely intervention and treatment. This proactive approach minimizes the risk of chronic diseases, which are a leading cause of decreased productivity and increased healthcare costs.

Mental health, equally important, cannot be overlooked. The modern workplace can be a source of significant stress, and mental health challenges can affect anyone, regardless of their role or status within an organization. Preventive mental health strategies can create a supportive environment where employees feel safe to discuss their concerns and seek help without stigma.

The action plan for implementing these preventive health measures should begin with a thorough assessment of the current health status and needs of the employee population. Following this, tailored programs that address both physical and mental health should be developed, ensuring they are accessible, confidential, and aligned with the employees' needs.

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Creating a supportive and healthy work environment requires deliberate action and a commitment in following the next strategies to transform toxic workplaces into thriving ecosystems:

**Develop Clear Policies and Procedures:**

- Establish comprehensive policies that explicitly address toxic behaviors such as bullying, harassment, and discrimination.
- Clearly outline acceptable conduct, reporting mechanisms, and the consequences for violating these policies.
- Regularly communicate and reinforce these guidelines to all employees.

**Foster Open Communication:**

- Encourage dialogue about workplace issues. Create channels for employees to voice concerns, share feedback, and report incidents anonymously.
- Conduct regular feedback sessions and anonymous surveys to gauge the pulse of the organization.
- Implement an open-door policy where employees feel comfortable discussing their experiences.

**Celebrate Health**

- Recognize that employee health extends beyond office hours. Encourage employees to keep an active tracking of their health parameters.
- Provide opportunities for support by licensed physicians and psychologists.
- Celebrate behaviors that promote preventive health, and reward employees who exemplify these values.

# Call to Change

The journey to transform a toxic workplace into a supportive and productive environment is both a challenge and an opportunity. This report has laid out the stark realities of workplace toxicity, its impact on employee health, and the strategic importance of fostering a positive work culture.

We have explored actionable steps and strategies that HR professionals and organizational leaders can implement to address the issue. From developing clear policies to promoting open communication and work-life balance, the path forward requires a concerted effort and commitment to change.

As we conclude, it is clear that the benefits of addressing workplace toxicity extend far beyond compliance. They touch the very essence of organizational success—engaged employees, innovative teams, and a resilient, dynamic business.

CW1 stands ready to support organizations in this vital endeavor. By embracing the principles outlined in this report, companies can not only mitigate the risks associated with toxic work environments but also unlock the full potential of their workforce.

Together, we can redefine the modern workplace, creating spaces where respect, collaboration, and well-being are not just aspirations but realities. The time for action is now. Let's embark on this transformative journey towards a healthier, more productive future for all.



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